

# Headquarters 554<sup>th</sup> Electronic Systems Group

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## 554<sup>th</sup> Electronic Systems Group

554 ELSW /CC: Col Derrick Richardson  
554 ELSG/CC: Col Greg Gutterman  
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# Overview



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- **Mission**
  - **Organization**
  - **Current Efforts**
  - **Looking Forward**
  - **Summary**



# 554 ELSG Who We Are



**95%  
on-time or  
better  
deliveries  
results!**

★ ★ ★ Lt Gen Ted F. Bowlds  
Commander  
Electronic Systems Center  
Hanscom AFB, MA



Col Gutterman  
Commander  
554<sup>th</sup> Electronic Systems Group  
Wright-Patterson AFB, OH  
  
Divisions: PK, OM, FM, XR, KS,  
FC, SB, FN, PN, ED



Col Derrick Richardson  
Commander  
554<sup>th</sup> Electronic Systems Wing  
Hanscom AFB, MA



Hill AFB  
Division: KS

Maxwell AFB, Gunter Annex  
Divisions: KS, FC, SB, FN

Randolph AFB  
Division: PN

**1 Group      4 States**

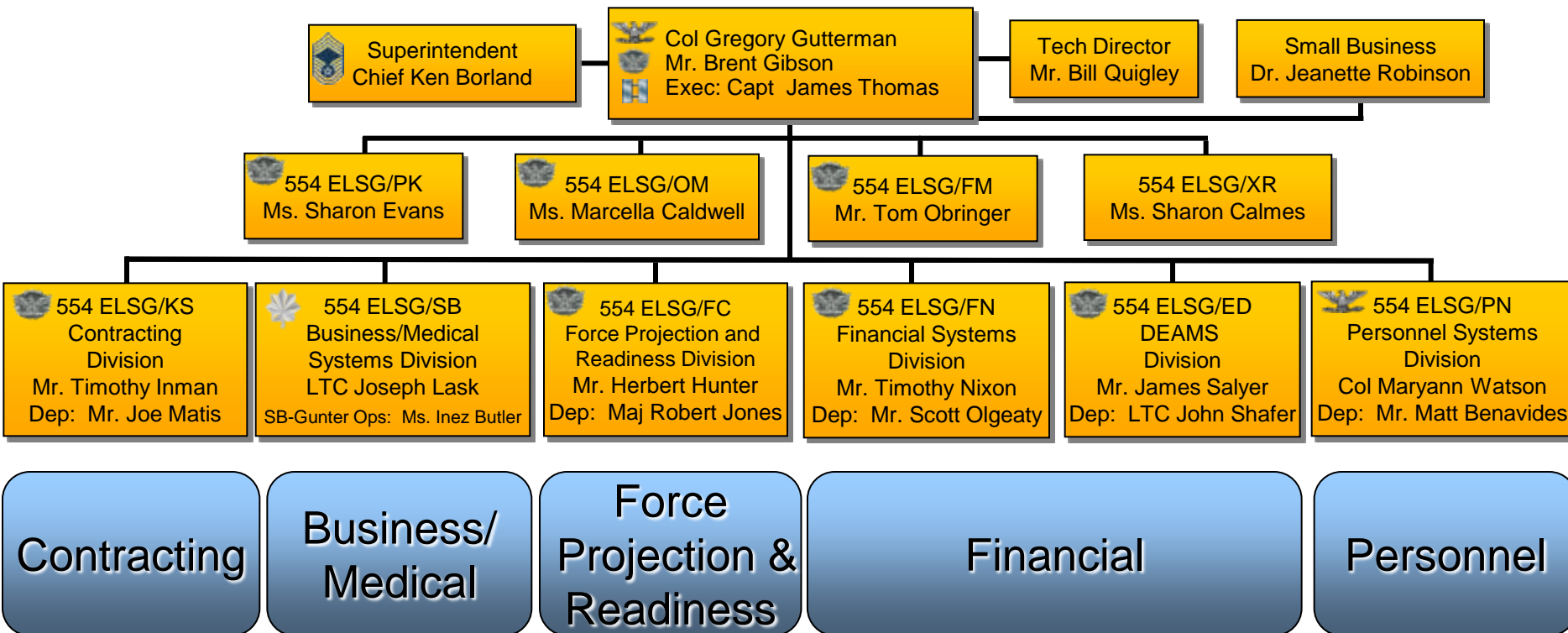
<b>Military</b>	<b>145</b>
<b>Civilian</b>	<b>388</b>
<b>Contractor</b>	<b>161</b>

**TOTAL      694**

**“Acquire and Sustain  
Combat Information System  
Capabilities...  
On Time, On Cost.”**



# 554 ELSG Organization





# Priorities



**PEOPLE 1ST, MISSION ALWAYS**  
**RISK MANAGEMENT**  
**REQUIREMENTS DISCIPLINE**  
**COST & SCHEDULE EXECUTION**  
**GOVERNANCE STRUCTURES**





# *IT Project Track Record*



- 66% of IT projects prove unsuccessful\*
  - Exceed budget
  - Overrun schedules
  - Under-delivered features & functions (performance)
- Large ERP Integration & Custom Development Projects:\*\*
  - Only 10% succeed with full functionality, with forecasted cost and schedule
  - Cost overruns average 178%
  - Schedule overruns average 230%
  - Implemented functionality averages 61% of what was desired

•Gartner Inc, ID# G00151721, 26 Sep 07

\*\*Standish Group surveys, 1994, 1998, 2000 & 2002



# Top Reasons Cited for Government IT Project Failure



Through 2015, efforts to materially improve IT project delivery will remain a core initiative for government CIOs and chief acquisition officers (CAOs).”

*Gartner\**



# Source Selection Philosophy



## Risk-based Focus

**High Risk Acquisition**

**Goal for 554 ELSG Source Selection:**

Eliminate Awarding Based on Paper Promises

Initial Design Concept

CDR-level Design

Proof-of-concept Demonstration

End-to-End Business Thread Demonstrated

**Low Risk Acquisition**

**PROVE IT THROUGH TEST**

Integrated Technology Demo in Relevant Environment

Deployed in Intended Operational Environment



**Technology Readiness Levels**





# 554 ELSG Future Trends



## Identify

- Areas for improvement and opportunities for development

## Simplify

- Eliminate redundant processes

## Consolidate

- Combine similar function Legacy systems, increasing effectiveness and reducing costs





# *IT Project Success Factors*



## **Chief contributors to IT project success**

- Core Project Management
  - Risk, Schedule, and Cost Management
  - Certified and experienced Program Managers
  - Disciplined Agility
- Planning competencies
  - Clearly defined Project Plans
  - Upfront definition of Critical Success Factors
  - Realistic Project Timetables
  - Accurate Risk Assessment
  - Effective Execution of Industry-Standard Methodologies



# *IT Project Success Factors- Continued*



- IT Governance processes
  - Clear Communication
  - Business Engagement
  - Change Management



# Group Outreach Activities



Air Force Information  
Technology Conference

New Horizons Symposium  
INFOTECH  
Montgomery IT Summit



Dayton IT Wing  
Conference



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# Questions?